# Table of Contents

## Contents

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASSOCIATION MISSION &amp; PURPOSE</td>
<td>5</td>
</tr>
<tr>
<td>KASFAA Mission Statement</td>
<td>5</td>
</tr>
<tr>
<td>KASFAA Vision Statement</td>
<td>5</td>
</tr>
<tr>
<td>KASFAA Philosophy</td>
<td>5</td>
</tr>
<tr>
<td>KASFAA Objectives</td>
<td>5</td>
</tr>
<tr>
<td>ASSOCIATION POLICIES AND PROCEDURES</td>
<td>5</td>
</tr>
<tr>
<td>GENERAL POLICIES AND PROCEDURES</td>
<td>6</td>
</tr>
<tr>
<td><strong>Financial Policies</strong></td>
<td>6</td>
</tr>
<tr>
<td>Funds Management</td>
<td>6</td>
</tr>
<tr>
<td>Accounts and Account Access</td>
<td>7</td>
</tr>
<tr>
<td>Investments and Reserves</td>
<td>7</td>
</tr>
<tr>
<td><strong>Insurance Policy</strong></td>
<td>9</td>
</tr>
<tr>
<td>Expense Reimbursement</td>
<td>9</td>
</tr>
<tr>
<td>Association Credit Cards</td>
<td>11</td>
</tr>
<tr>
<td><strong>Write-off Policy</strong></td>
<td>11</td>
</tr>
<tr>
<td>Membership &amp; Conference Management Systems</td>
<td>11</td>
</tr>
<tr>
<td>Conference Registration Fees</td>
<td>11</td>
</tr>
<tr>
<td>KASFAA Training/Conference Cancellation/Refund Policy</td>
<td>12</td>
</tr>
<tr>
<td><strong>Budget Guidelines</strong></td>
<td>12</td>
</tr>
<tr>
<td><strong>Conference Contracts</strong></td>
<td>12</td>
</tr>
<tr>
<td>Conference Fundraisers</td>
<td>12</td>
</tr>
<tr>
<td>Corporate Sponsorships</td>
<td>13</td>
</tr>
<tr>
<td>Scholarships</td>
<td>14</td>
</tr>
<tr>
<td><strong>Elections</strong></td>
<td>14</td>
</tr>
<tr>
<td>Removal of a KASFAA Executive Board Member or KASFAA Board Member</td>
<td>14</td>
</tr>
<tr>
<td><strong>Electronics and Social Media</strong></td>
<td>14</td>
</tr>
<tr>
<td>KASFAA Website</td>
<td>14</td>
</tr>
<tr>
<td>Website Provider</td>
<td>15</td>
</tr>
<tr>
<td>Address and Password</td>
<td>15</td>
</tr>
<tr>
<td>KASFAA Blog</td>
<td>15</td>
</tr>
<tr>
<td><strong>Purpose</strong></td>
<td>15</td>
</tr>
<tr>
<td><strong>Oversight</strong></td>
<td>15</td>
</tr>
</tbody>
</table>
ASSOCIATION MISSION & PURPOSE
As part of KASFAA’s Strategic Long-Range Plan for 2021-2024 approved by the Board in April 2021, the Association’s mission, vision, philosophy, and objectives are as follows:

KASFAA Mission Statement
The Mission of KASFAA is to assist college students in the State of Kansas with accessing the maximum available student financial aid possible through its commitment to training and professional development opportunities for the members of the Association.

KASFAA Vision Statement
The Vision of KASFAA is to be one of the most reliable and valuable resources for student financial aid support in the State of Kansas.

KASFAA Philosophy
The Kansas Association of Student Financial Aid Administrators ascribes to the general principle and purpose that student aid should provide financial resources to students who would otherwise be unable to pursue post-secondary education. The Association will adhere to the National Association of Student Financial Aid Administrators “Statement of Ethical Principles.”

The Association is committed to the belief that no one should be denied access to post-secondary education because of a lack of family resources, or a lack of knowledge of the financial aid delivery system or application process. It is a goal of the Association to assist those seeking assistance through all Title IV regulations.

The Association is committed to addressing issues of diversity affecting the Association and the student populations served by its membership through the various committee functions. Part of the philosophy of the Association is to assist members with professional development opportunities at annual meetings. Our mission is to counsel, verify, assess need, determine and monitor eligibility, award aid, develop procedures, prepare budgets, report, ensure quality, and provide a work environment that stresses professional growth and development.

The Core Values and Purposes as defined in the KASFAA By-Laws serves as our Code of Ethics.

KASFAA Objectives
Beginning with the 2015-2016 fiscal year, KASFAA implemented a formal process of evaluating the objectives of the Association by creating a Strategic Long-Range Plan (SLRP). The SLRP was created to identify specific objectives to be addressed over the course of a 3-year period (2015-2018). The SLRP consists of defined Priority Areas and Goals to be achieved within specified timeframes of the 3-year SLRP period (e.g. Year 1, Year 2, and Year 3). Each subsequent Board will be accountable for their corresponding year’s goals within the current 3-year SLRP, following in order after the previous Board of Directors term has concluded.

The Board of Directors in place during the final year (Year 3) of the current SLRP will be responsible for the development of the subsequent 3-year SLRP to go into effect at the conclusion of that Board’s term. The development of the new SLRP will be directed by the President, with the input and assistance of the entire Board. The adoption of the new SLRP will be implemented by a Board vote prior to the beginning date of the new SLRP.

The current SLRP is available on the KASFAA website within the Governing Documents section of the ABOUT US tab on the Home Page.

ASSOCIATION POLICIES AND PROCEDURES
This Policy and Procedures Manual defines general policies of the Association. It is intended as a guide to the officers and committee chairpersons for the effective administration of the activities of the Association. This
This manual shall be reviewed annually and updated as necessary to ensure that policies and procedures are consistent with current practices and regulations. Updates and amendments other than those which are editorial in nature will be reviewed by the Association Governance committee and then forwarded for approval by the Board of Directors prior to publication. Editorial updates are those that correct errors in grammar, change formatting (i.e. font size/type), or change wording to provide consistency within the document.

GENERAL POLICIES AND PROCEDURES

Financial Policies

Funds Management

The Association has a priority to conduct its business in a way that is efficient and as cost-effective as possible, while ensuring sufficient transparency and accountability. With the use of technology and an appropriate system of multiple users accessing each system independently, the financial leadership will ensure members’ funds are managed appropriately.

Fund management is comprised of four critical roles:

- Board Chair & Board of Directors – Financial oversight
- Finance Committee Chair – Reconciliation and account oversight
- Treasurer – Input into QuickBooks and generating reports for reconciliation and other activities. Participate in training, do follow-up with individuals from whom we haven’t received payment, and ensure the timeline for all activities are met.
- Treasurer-Elect – Participate in training, do follow-up with individuals from whom we haven’t received payment, and ensure the timeline for all activities are met.

The Treasurer will keep all the Association funds in an insured account with reasonable fees that are the most advantageous to the Association. The Association will maintain a reasonable balance for cash flow. Since the critical costs are associated with conference expenses, the bank account balance should cover the average conference deposit costs.

Accurate records will be kept using an established system (currently QuickBooks) reflecting the income and expenses of the Association. Bills will be paid in response to invoices, cash receipt, Association credit card records, and/or a Reimbursement of Expense Voucher. Any bills for which there is not direct correlation to Association expenses will be forwarded to the Board of Directors for review and action.

Unbudgeted reimbursement requests for more than $500 must be submitted to the Board of Directors for approval.

The bank statements will be reconciled monthly with the QuickBooks file by the Chair of Finance Committee. The review should be complete before the next month’s process begins. Discrepancies will be brought to the attention of the Board of Directors.

The Treasurer’s records in QuickBooks will be reviewed annually at the close of the fiscal year. The review will be completed by the Associate Member Representative, the Finance Committee Chair and one active KASFAA member that is not on the board (recommended active member of Finance committee). An internal review guide will be followed to prepare this review. They will submit their findings by written report to the Board of Directors. This should be completed by the fall board meeting with the report presented at the fall board meeting.
An external review will be conducted at the request of the Board of Directors.

Any payment or check with an amount over $500 should be communicated to two authorized officers such as appropriate committee chair, president, finance chair, or another executive board member prior to payment by the Treasurer. The payment will be approved by the Treasurer when they input it into Quickbooks. No check or payment will be made payable to Cash or Tender. Any check or payment to the Treasurer, Treasurer-Elect or Finance Committee Chair will be approved by another authorized officer.

**Accounts and Account Access**

Emprise Checking Account (individuals authorized as signers):
- Treasurer, Treasurer-Elect, President, President-Elect, Past-President

View only access to checking account: Finance Chair

Online Emprise eBusiness access (able to pay bills online):
- Full Access to checking: Treasurer and Treasurer-Elect
- View only access to checking account: President, President-Elect, Past-President and Finance Chair

Emprise Credit Cards (individuals who have a credit card):
- Treasurer, President, President-Elect and Past-President

Online Emprise - Visa Credit Card access (able to pay bills online and review transactions):
- Full Access to credit cards: Treasurer and Treasurer-Elect
- View only access to credit card assigned to them: President, President-Elect, Past-President

QuickBooks:
- Full Access: Treasurer and Treasurer-Elect
- View Only Access: President, Audit Firm, Past-Treasurer (During treasurer transition) Charles Schwab

Investment Account:
- Full Access: Treasurer, Treasurer-Elect, President
- Full Access Online: Treasurer, Treasurer-Elect, Finance Chair
- View Only Access (if available): President, President-Elect, and Past-President

PayPal Payments Pro (online payment processing): Treasurer and Treasurer-Elect

**Investments and Reserves**

**Purpose**

The primary purpose of this policy is to safeguard the funds of the association to cover operating expenses and all outstanding contractual agreements. The secondary purpose of the policy is to earn investment income to meet strategic goals of the Association as defined by the Board of Directors.

**Allocation of Funds**

KASFAA funds will be divided into the following categories to meet cash flow needs for KASFAA operations and to provide short-term and long-term investment of remaining funds.

1. The Operating Fund is defined as the funds used to meet anticipated program and general operating expenses in a timely manner. The objectives of the Operating Fund are, in order of priority, daily liquidity, preservation of principal, and investment returns, if any returns are available in an account that provides daily liquidity.
2. The Investment Fund is defined as the funds in excess of the Operating Fund. It is divided into Short-Term and Long-Term components.
   a. The purposes of Short-Term Investments are to replenish the Operating Fund as needed to provide financial stability for operations in the event of an unforeseen emergency or prolonged economic downturn and to provide additional liquidity. The objectives of Short-Term Investments are, in order of priority, preservation of principal, monthly liquidity, and improved investment returns over those of the Operating Fund.
b. The purposes of the Long-Term Investments are to build principal and to provide funding to enhance existing KASFAA programs or to sponsor new initiatives. The objectives of the Long-Term Investments are, in order of priority, to preserve the purchasing power against the effects of inflation and to provide a total return (realized and unrealized capital appreciation plus dividend and interest income) commensurate with the level of investment risk assumed and approved by the Board of Directors.

**Accounts and Investment Vehicles**

The Operating Fund shall be an FDIC insured checking account. As of July 2018, KASFAA’s checking account is with Emprise Bank, a Kansas-owned, community bank headquartered in Wichita, Kansas with 37 locations across the state.

The Short-Term Investment Fund could include Certificates of Deposits (CD), an FDIC insured money market deposit account or short-term Treasury bills (T-bills).

The Long-Term Investment Fund is a Charles Schwab investment account managed by Lynx Investment Advisory LLC through an arrangement made for states and regions by NASFAA. According to the arrangement, Lynx invests funds according to the NASFAA investment policy as outlined in NASFAA’s Policies and Procedures manual. (Current asset allocation guidelines can be requested from NASFAA.) The fees associated with this account are less than would be found elsewhere because of leveraging the size of NASFAA’s portfolio and having KASFAA investments mimic that structure. NASFAA’s investment strategy has the oversight of the NASFAA Financial Affairs Committee (FAC) that meets with the advisors and holds them accountable for the various portfolios. KASFAA chose to invest with Charles Schwab because of oversight of the NASFAA FAC and their designated professional advisory company, the low fees, and the success of the NASFAA portfolio. The initial investment was made in July 2018.

**Budgeted Fund Levels and Transfers between Funds**

In late spring or early summer, the chair of the Finance Committee and the Treasurer will lead a budget planning meeting. The drafted annual budget will then be reviewed, amended, if necessary, and approved by the Board of Directors at the summer board meeting. This budget will include income and expenses for the regular activities of the Association as well as any expenses anticipated in the upcoming year to meet strategic goals adopted by the Board of Directors. The Board must balance the desire to preserve the principal of the Investment Fund with the goal to use reserves to carry out the mission and vision of the Association as outlined by the Strategic Long-Range Plan currently in effect.

The Operating Fund balance as of the start of the fiscal year shall be sufficient to cover the budgeted expenses for the upcoming year. The Short-Term Investment Fund as of the start of the fiscal year shall equal 50% of the Association’s annual operating budget, averaged from the prior three years, or $30,000, whichever is higher. The remainder of the Association’s assets should be held in the Long-Term Investment Fund.

The Treasurer shall be responsible for transferring funds between the Operating Fund and the Short-Term and Long-Term Investment Funds to meet these goals annually. The direction of this transfer may vary by year.

**Utilization of Investment Returns**

The Long-Term Investment Fund will experience year-to-year fluctuation in returns. Some years, the fund will have a positive annual return and some years a negative return, based on the market. It is the goal of the Board of Directors to withdraw investment income from the Long-Term Investment Fund to help fund the annual budget. This allows the Association to cover its operational and strategic expenses without a budget
deficit when other sources of income are insufficient to cover expenses.

Prior to the budget planning meeting, the Finance Committee Chair will contact Lynx Investment Advisory to obtain the three-year average annual rate of return on the KASFAA/NASFAA portfolio, as of April 30. The dollar amount that corresponds with one-half of that rate of return will be included in the upcoming year’s budget as a revenue line item. If approved by the Board, the Treasurer will request a transfer of funds from the Long-Term Investment Fund to the Operating Fund. If the three-year average annual rate of return is negative, no funds will be moved.

Oversight and Reporting
The Board of Directors is ultimately responsible for KASFAA’s assets as well as this Investment and Reserve Policy. The Board delegates oversight authority to the Finance Committee to monitor KASFAA’s funds for compliance with the policy.

Lynx Investment Advisory provides online access to monthly performance reports for the Long-Term Investment Fund to the President, Treasurer, and Finance Committee Chair. The Finance Committee Chair will provide a summary of the performance of the account to the Board of Directors at each board meeting.

As part of the services provided by Lynx Investment Advisory, KASFAA can receive investment guidance at any time from our designated investment advisor(s).

Insurance Policy
The Association will maintain appropriate liability coverage for events that it hosts, as well as position bonds for those who have access to Association funds. The appropriate coverage level will be obtained at the recommendation of the Association’s insurance agent.

Association Governance will review the policy annually for accuracy and updates. Every three years Association Governance will send out an RFP to a minimum of three insurance agents and present these proposals to the board with a recommendation to either remain with the current agent or move the policy to a new agent.

Policy specifics will be detailed in the Association Governance and Treasurer handbooks.

Expense Reimbursement
Travel expenses for quarterly board meetings are not covered by the Association. Those volunteering for officer and committee chair roles are encouraged to request permission from their institutions to obtain reimbursement for these meetings, if needed.

Travel expenses required of a committee member to fulfill the responsibilities of the committee may be reimbursed, if requested. This may include travel to serve as a presenter or trainer or for event planning purposes. All expense reimbursements will be approved by the committee chair or an officer prior to being paid on a form provided. Chairs of committees (Outreach Training, Professional Development, Conference Planning) should include travel reimbursement expenses as part of their anticipated budget. Car expense reimbursements will be paid at the prevailing IRS rate. Reimbursement for overnight hotel stays will be reimbursed as needed. However, committees are always encouraged to seek out members local to the area when choosing presenters or when doing site visits for conference planning to keep hotel costs to a minimum.

The President-Elect, President, Past President, and Treasurer-Elect have travel expenses associated with fulfilling the obligations of their offices. Generally, conference travel specified below includes registration fee, airline tickets, baggage fees, parking, travel to airport/hotel, hotel, and meals not covered at the conference. Additional expenses not referenced below may be reimbursed with the approval of the Board of Directors.
• Treasurer-Elect: NASFAA Leadership & Legislative Expo
• President-Elect: NASFAA Leadership & Legislative Expo
• President: NASFAA Annual Conference, RMASFAA Annual Conference, State Gift for RMASFAA (Each state President presents a gift at the RMASFAA conference to be given away as a door prize during the conference with approximate value of $75 - $100.
• Past-President: The Past President serves as the state delegate during the initial board meetings at the RMASFAA Annual Conference. KASFAA covers costs for the state delegate to attend the Fall RMASFAA Board Meeting (RMASFAA will cover the cost of the hotel room for the Board Meeting; KASFAA generally covers travel and other related cost). Any costs not related to the Fall RMASFAA Board Meeting are incurred at the member school’s costs (KASFAA does not pay for the Past-President to attend the
RMASFAA Conference). RMASFAA is responsible for covering costs associated with other board meetings not held in conjunction with the annual conference.

Board Meetings: There is a separate line item in the budget for expenses related to having KASFAA board meetings, including items such as parking passes, room rental, and meals/snacks.

Free rooms granted by a conference site facility, will be utilized first by a conference presenter for whom KASFAA is responsible for housing, then the President of the Association, then the President-Elect, then the Vice President, in that order.

Presenters from outside the Association will be reimbursed for necessary expenses which may include travel, meals, and/or housing. Members of the Association and/or Department of Education personnel will not be reimbursed.

Honorariums or consultant fees will be paid by the Association to presenters whom the Conference Planning Committee deems appropriate for participation at a KASFAA meeting.

**Association Credit Cards**
Corporate credit cards under the name of KASFAA are available for use by the President, President-Elect, Past President and Treasurer.

- The Treasurer shall arrange with the card provider for the issuance of a corporate credit card to each authorized individual for use at the beginning of that individual’s term of office.
- Credit card users shall promptly submit all charge slips to the Treasurer with an explanation of the charges. The monthly credit card bill will be sent to and paid by the Treasurer. All bills will be paid in full each month.
- Any charges to the Treasurer’s KASFAA credit card must be approved by the two members of the executive board prior to charging.
- The corporate credit card must be returned to the Treasurer and canceled by the Treasurer no later than two months following the end of the term of service of the cardholder.

**Write-off Policy**
When an invoice, membership dues, or conference fee has been unpaid for over 8 months with at least two reminders, the amount will be written off and included in the uncollectible line item. The member will have their membership suspended and will not be reinstated unless they pay the $50 reinstatement fee.

**Membership & Conference Management Systems**
KASFAA will utilize a membership and conference management system that will allow the volunteer leadership to manage the membership and conference registration process as volunteer leaders. Currently, that system is Member Leap. Payments for membership, conference and sponsorship are managed within MemberLeap and an online payment processing gateway established with PayPal Payments Pro. KASFAA prefers that payments for memberships, conference and sponsorships are submitted by credit card. If a check must be issued, it should be sent to the address designated by the Treasurer. Membership, registrations, and event sponsorships will not be documented in financial or public records until payment is received.

Each year, after elections of new officers and appointment of new committee chairs, the Electronic Resources Committee Chair will grant access according to the website update charts in the ERC handbook.

**Conference Registration Fees**
Institutional members and Associate members in good standing will pay the full conference registration. Full payment applies regardless of in-kind services rendered in connection with the conference. Non-members will
pay a higher rate as established by the Board of Directors annually. Member and non-member presenters who are not attending other conference sessions or activities are not responsible for paying a registration fee. Exceptions to these rules can be made with approval necessary from the Chairperson of the Conference Planning Committee.

**KASFAA Training/Conference Cancellation/Refund Policy**

1. All requests for cancellations/refunds shall be in writing to the Treasurer
2. A 100% refund shall be granted if the request is postmarked at least 5 BUSINESS days prior to the start of the activity. The Treasurer shall confirm that the fee was received and issue the refund.
3. Exceptions for extenuating circumstances to item #2 may be granted upon approval of the Treasurer, Vice President, and President. Decisions will be made on a case-by-case basis and may result in a partial or full refund. The decision of the three officers is final.
4. The Registration Cancellation/Refund Policy shall be published in all relevant association conference/training materials, including the online Registration Form and Training/Conference Program.

**Budget Guidelines**

Membership fee structure for all member categories is set by the Board of Directors at their first budget meeting and adopted upon approval of the annual budget.

**Conference Contracts**

Because of the expensive nature of conferences, contracts will be sought a minimum of three years in advance to ensure the best bargaining position and hotel availability. When at all possible, the selection of sites and hotels shall follow the schedule outlined below:

<table>
<thead>
<tr>
<th>Conference/Training Year</th>
<th>Site Proposal Presentation</th>
<th>Hotel Contract Approved</th>
</tr>
</thead>
<tbody>
<tr>
<td>2022 – Spring Conference</td>
<td>2019 Fall Board Meeting</td>
<td>2019/20 Winter Board Meeting</td>
</tr>
<tr>
<td>2023 – Spring Conference</td>
<td>2020 Fall Board Meeting</td>
<td>2020/21 Winter Board Meeting</td>
</tr>
<tr>
<td>2024 – Spring Conference</td>
<td>2021 Fall Board Meeting</td>
<td>2021/22 Winter Board Meeting</td>
</tr>
<tr>
<td>2025 – Spring Conference</td>
<td>2022 Fall Board Meeting</td>
<td>2022/23 Winter Board Meeting</td>
</tr>
<tr>
<td>2026 – Spring Conference</td>
<td>2023 Fall Board Meeting</td>
<td>2023/24 Winter Board Meeting</td>
</tr>
<tr>
<td>2027 – Spring Conference</td>
<td>2024 Fall Board Meeting</td>
<td>2024/25 Winter Board Meeting</td>
</tr>
<tr>
<td>2028 – Spring Conference</td>
<td>2025 Fall Board Meeting</td>
<td>2025/26 Winter Board Meeting</td>
</tr>
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**Site Proposal**: Provide for the Board a well-reasoned argument for two cities proposed as potential conference sites to ensure competition for hotel contract negotiations. Include considerations for hotel availability and convenience to membership. Review the list of previous conference sites and aim for variety of locations from year to year, including western and central Kansas. The 2020-2021 Board approved a two-year contract for Spring 2023 and Spring 2024. The Spring 2021 site let us carry our contract to Spring 2025 in order to move to a virtual format due to COVID-19.

**Hotel Contract**: Provide a minimum of two hotel contracts to consider (if possible). Prior to presenting the contracts at the board meeting, have them reviewed by the Association Governance Committee. Once the Board votes and selects a contract, the President shall sign the contract with the venue and work with the Electronic Resources committee chair to post the contract to the archive of the KASFAA website.

**Conference Fundraisers**

It has been customary to hold an annual conference fundraiser as part of the entertainment during the spring conference. This event is typically planned and organized by the Corporate Development committee. Recipients of the proceeds are identified and approved by the KASFAA board of directors.
Proceeds may be given to a charitable program. This is typically an organization located in the community in which the conference is held. To comply with federal standards for non-profit, charitable organizations, the mission, and goals of the recipient of the funds must align with KASFAA’s mission and goals. The request for approval must contain an explanation of how the recipient meets this standard. The award amount is to be determined in consultation with the KASFAA executive board and the recipient invited to receive the funds on the final day of the conference.

Proceeds from the event have also been used to increase the RMASFAA Summer Institute scholarships given by KASFAA. The number of additional scholarships depends on the amount raised.

Finally, proceeds from the event have also been awarded in the form of a need-based scholarship to be given to an enrolled student at a school or schools selected from a random drawing of current institutional members or as designated by the Board of Directors.

The criteria for determining how many schools are selected is contingent on the amount of money raised and is distributed as illustrated in the chart below:

<table>
<thead>
<tr>
<th>Amount Range</th>
<th>Number of Schools</th>
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<tbody>
<tr>
<td>$0 - $499</td>
<td>One School</td>
</tr>
<tr>
<td>$500 - $999</td>
<td>Two Schools</td>
</tr>
<tr>
<td>$1000 - $1499</td>
<td>Three Schools</td>
</tr>
<tr>
<td>$1500 - $1999</td>
<td>Four Schools</td>
</tr>
<tr>
<td>$2000 - $2499</td>
<td>Five Schools</td>
</tr>
<tr>
<td>$2500 - $2599</td>
<td>Six Schools</td>
</tr>
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Additionally, the following rules for need-based scholarships apply:
- The money collected will be divided equally among the schools selected
- A school is not eligible to receive the scholarship two consecutive years in a row, but will be eligible the following years.

**Corporate Sponsorships**

The Corporate Support committee is in charge of soliciting annual sponsorships from organizations wishing to make a donation to support the work of the KASFAA organization.

**General Funds Support**

A contribution to the general fund supports the following KASFAA initiatives – KASFAA Annual Spring Conference, Counselor Training and other training activities as well as general operating functions. Additional support will be recognized by the organization in the annual spring conference program.

**Exhibit Opportunities**

The contribution for exhibiting at the annual spring conference reserves booth space for your organization and promotional materials at the annual spring conference. All exhibitors must abide by the following conference exhibit policies:

**KASFAA Conference Code of Conduct:**

- Exhibitors shall not provide any gift or give-away items of more than nominal value (i.e. less than $10 fair market value).
- Exhibitors may not offer conference participants the opportunity to sign up for or enroll in any contests or to receive gifts or giveaways at a later time in excess of the stated nominal value.
- Only exhibitors with paid exhibitor fees will be allowed to set up a booth at the conference.
Booths are randomly assigned prior to the conference. Every consideration is given to provide exhibitors with prime locations and visibility.

Corporate Support Amounts
General funds support can be of any amount as determined by the donor. Exhibitor fees are set annually as part of the budgeting process. Traditionally a flat, exhibitor rate is charged with a discounted rate charged to members of the association and for early registration. Exhibitors must also register and pay for conference attendance unless included in exhibitor fee.

Scholarships
KASFAA has traditionally provided four full registration scholarships for KASFAA members to attend RMASFAA Summer Institute training in the summer months. The registration fee covers lodging and meals for the week. All travel expenses must be covered by the attendee's institution. At the Board's discretion, additional scholarships may be provided if additional funds are available. Applications for the scholarship are posted online and available in December annually. Applications for the scholarship are due by February 1 each year. The Board reviews and votes to choose the recipients, who are then notified by March 15 so they can register for Summer Institute. Winners are selected and recognized at the Spring conference. Winners are asked to contribute back to KASFAA as payment for their selection by volunteering for KASFAA board service, committee service, and/or presenting at the annual spring conference.

Elections
Election of officers of the Association will be coordinated and implemented by the Association Governance Committee. It is an institutional responsibility to make certain that any individuals otherwise eligible to vote (see definition in the by-laws) are included on the membership master list prior to the election. Any person not included on the membership master list at that time may not vote in the election.

The election process will occur online through KASFAA’s website. The Association Governance Committee will conduct an election by soliciting possible candidates from the membership. The slate of candidates, including biographical information and pictures, will be posted on www.kasfaa.org and voting will commence by December 1 each year. The online ballot should be disabled by January 15. The Association Governance Committee Chair will review the election results and announce the outcome of the election by February 1, prior to the Spring Conference.

Newly elected officers will begin working with current officers immediately following the announcement of the election results to ensure a seamless transition.

Removal of a KASFAA Executive Board Member or KASFAA Board Member
The board of directors may remove a director who:

- Has been declared of unsound mind by a final order of court;
- Has been convicted of a felony;
- Has missed a number of board meetings; or,
- Does not satisfy at the time any of the qualifications for office or board of directors as set forth in the bylaws or policies and procedures, if the decision that the director fails to satisfy a qualification is made by the vote of a majority of the directors who meet all of the required qualifications.

Except as otherwise provided in the bylaws or policies and procedures, an officer or committee member who is appointed by persons other than the membership may be removed with or without cause by those persons.

Electronics and Social Media
KASFAA Website
Oversight & Procedure for Updating the Website
The Electronic Resources committee serves as the main point of contact between KASFAA and the KASFAA website provider. It is assumed by KASFAA that each committee chair and each officer is responsible for the information on the website relating to their committee and/or office. Emails to change information on the website should be sent directly to the Electronic Resources chair (or co-chair), who has administrative access to make updates. The procedures for updating committee handbooks and uploading committee minutes and reports are included in the Committee Chair Guide.

Website Provider
KASFAA’s website provider is housed and maintained by MemberLeap (https://www.memberleap.com/). MemberLeap is a membership management solution built by Vieth Consulting. It has tools for: member management; communications; website development; event management; mobile applications; and online payment processing.

Address and Password
Current URL: www.KASFAA.org. User rights are annually assigned by the Chair of the Electronic Resources committee following officer installation and committee transition at the annual Spring Conference and not before. The Electronic Resources Committee Handbook outlines these user rights and permissions. Users use their unique membership username and password to enter and manage their authorized area of the website.

KASFAA Blog
Purpose
The blog is utilized to post articles, updates, and events that are not appropriate for Facebook. Articles for the blog will include but are not limited to officer and committee reports, committee articles, member articles, and institution updates.

Oversight
Administrators of the blog will consist of the Association News & Publicity Chair and Co-Chair.

Address and Password
The blog is currently operated by WordPress.com and located at https://kasfaa.wordpress.com/. Passwords for blog access are maintained by the Association News & Publicity committee chair and co-chair, shared with the President, President-Elect and Past President and should be updated each time the committee changes leadership.

Article Submission Guidelines

- Articles must not promote a specific lender, service, or product for sales that benefits a specific member of KASFAA.
- Articles must not promote a specific institution for the purpose of sales, marketing, or recruitment for any institution, member, or non-member of KASFAA.
- Articles may be signed by the writer and specify the institution/industry of the writer.
- Articles may have writer contact information and website but cannot promote products and services in anyway on article.
- Any articles that do not meet the submission requirements will be edited before being published.
- Any articles that do not meet submission requirements and cannot be edited will not be published and writer will be notified.

KASFAA Message Boards
Purpose
KASFAA-L, BOD-L, FiscalOfficer-L, and AssociateMember-L are all non-commercial lists created to provide an electronic forum for KASFAA members and affinity groups to discuss issues and share information. Each
message board has an email address associated with it that can be used to post messages.

**kasfaa@kasfaa.org** is used to push urgent association news that must be immediately disclosed to the membership. It is the forum for KASFAA members in good standing to post questions or to send institutional announcements.

**bod@kasfaa.org** is a closed list for the KASFAA Board of Directors and committee chairs to use to discuss issues before they are presented to the membership at large. New board members are subscribed to the list serve in April upon taking their positions on the board.

**fiscalofficers@kasfaa.org** is an affinity group for the fiscal officers who are members of the association. Members may subscribe themselves through their membership settings.

**associate@kasfaa.org** is an affinity group for the members of the association who fall into the associate member category. Members may subscribe themselves through their membership settings.

**Oversight**
The open nature of these communication channels do not lend themselves to controlled oversight. The Chair and Co-Chair of the Association News & Publicity committee will monitor posts to ensure appropriateness and to curb abuse. Emails will also be monitored for potential inclusion on other social media outlets.

**Address and Password**
The message boards are available to all KASFAA members in good standing. Members can post by sending an email to the lists or by logging into the Member Center at [www.kasfaa.org](http://www.kasfaa.org) and clicking Communication and then Message Boards.

**General Guidelines**
- Subscriptions to all message boards are limited to KASFAA members
- Subscribers can post a message to the listservs without prior review or approval.
- The Association News & Publicity committee monitors the lists for appropriate use and makes recommendations to the KASFAA Board of Directors if inappropriate use is detected.
- At the Board’s request, the committee will remove a subscriber from any message board for initiating or forwarding any inappropriate messages.

**Social Media**

**Purpose**
The goal of social media channels is to connect members with other members of KASFAA. The channels will be used to promote KASFAA member events, news, and updates.

All content posted to social media sites must meet these requirements:

- Be professional of nature and related to KASFAA and the mission of KASFAA.
- Does not promote any type of sales or services offered by members or nonmembers of KASFAA.
- Does not discriminate against race, color, national or ethnic origin, sex, disability, or age.
- Does not include profanity or offensive language.

**Facebook: KASFAA-Kansas**

Facebook is used to post professional membership updates, pictures, links, and any other KASFAA news.

KASFAA-Kansas Facebook page is open and viewable to the public and all members of KASFAA. Approval of posting to this page is limited to the Association News and Publicity Chair and Co-Chair. It is located on
Facebook as "KASFAA-Kansas."

The Association News & Publicity Chair may serve as administrator and manager of the Facebook page, or may designate the co-chair or another committee member as the administrator and manager of the page. Access to the KASFAA-Kansas Facebook page will be granted through the individual’s personal Facebook login.

**YouTube**

YouTube is used to enable postings of videos taken at Trainings and Conferences. Videos will be uploaded to YouTube and set as “unlisted”. Members and public will only be able to view videos by clicking the link that is published on the website, blog and other social media sites.

A gmail account, kasfaa.ks@gmail.com, exists solely for social media purposes. The Association News & Publicity committee chair and co-chair serve as administrators of the account. Passwords for the email are maintained by the Association News & Publicity committee chair and co-chair and shared with the President, President-Elect and Past President. Passwords should be updated each time the committee changes leadership. The email is not to be used for correspondence of any kind. The address must be monitored occasionally to ensure it has not been compromised.

**Twitter**

Twitter is used to post real-time updates by approved KASFAA members in attendance at regional and national events.

KASFAA’s Twitter page is open and viewable to the public and all members of KASFAA and is located at: [www.twitter.com/KASFAA-KANSAS](http://www.twitter.com/KASFAA-KANSAS). The gmail account is also used for access to the KASFAA Twitter account.

**Membership Activities**

KASFAA encourages every member of the Association to actively participate in the Association at all levels to enhance the organization itself, and provide for their own personal and professional growth. To achieve this, every effort is made to institute a broad base of institutional representation throughout the officer nominations and committee structures. The Association also strives to assist members in active participation in the regional and national associations of student financial aid for those same reasons. Regional and national representation enhance and strengthen the state association, and provide a broader avenue for flow of information to the membership at large and the constituents the Association serves.

KASFAA-sponsored events, such as high school counselor training or other similar event, are NOT to be held in conjunction with school recruiting events. It is important to the integrity of the Association that it not be associated with school-sponsored, or recruiting activities.

**Awards**

KASFAA recognizes individuals who have provided volunteer service or made significant contributions towards the aims and ideals of the financial aid profession in KASFAA. Any member of the association may make nominations for awards. The Awards subcommittee of the Conference Planning committee, which is overseen by the President-Elect, will plan and execute the nomination, selection, and award process for the Awards Banquet, held in conjunction with the annual Spring Conference. Following is a list of the current, approved awards. The Board of Directors must approve any other recognition.

Length of Service Awards are presented to members and associate members who have maintained paid membership in KASFAA for 10, 15, 20 years and each five years thereafter. A start date between January 1 to December 31 counts as a full year of service for the purpose of the Length of Service
Award. In addition, the member’s institution must be a current paid member of KASFAA. The Awards subcommittee will collaborate with the Membership committee to determine, using the membership database, the list of awardees. In case of questions about start dates, the member in question should be contacted for clarification.

Retirement Recognition is given to members who have officially retired from their place of employment, the profession, and their institution. They must have 10 years of service or more of active participation in KASFAA. The Awards subcommittee will collect the names of those eligible by various means including asking primary institutional or associate members or querying the KASFAA message board. In case of questions about retirement, the member in question should be contacted for clarification. The retirement gift guidelines are outlined in the Conference Planning handbook. Those recognized upon their retirement should be kept on the KASFAA mailing list and are welcome to attend meetings or participate in KASFAA activities as though they were still paying membership dues.

Outgoing President’s Plaque is presented by the incoming President to the outgoing President.

Committee of the Year Award is selected each year by the KASFAA President.

Special Recognition Award may recognize an individual who is not a current year recipient of another distinguished KASFAA award. It was designed to recognize individuals for their special or unique service to KASFAA. It may be used to recognize those who have left the association or profession after significant service. It may also be used to recognize friends of KASFAA who provide significant or noteworthy contributions to the financial aid professions. These friends of KASFAA may include employees of federal or state government or employees of other organizations affiliated with KASFAA. Recipient(s) of this special recognition will be at the recommendation of the Executive Board.

For the following awards, the Awards subcommittee will solicit nominations from the entire KASFAA membership. The Board of Directors (officers and committee chairs) will participate in a secret ballot to choose the winners. The voting process can occur electronically or at the winter board meeting. Winners of these awards are presented with plaques at the Awards Banquet with results kept secret until that time. An individual should not be recognized with any of the awards more than once, however an individual could be honored with more than one of the awards over their time with KASFAA. Unless otherwise noted, these awards must go to KASFAA members.

Deborah Byers Outstanding Service Award is presented to recognize the outstanding contributions of an individual in the field of financial aid through sustained contributions to KASFAA. The Board may select one member or associate member each year.

Bruce Lopez Meritorious Achievement Award is presented to an individual who has made either an important single contribution or significant multiple contributions to KASFAA or the profession. The individual does not have to be a member of KASFAA. The purpose of this award is to encourage members to become involved in carrying out the mission of the Association and to encourage continued individual support to the financial aid profession.

The Hall of Fame Award is the highest award made by KASFAA. It is not mandated that this award be given each year and more than one person may be recognized in a given year. This award can be given to any person who has contributed significantly to the financial aid profession for a minimum of fifteen years.

KASFAA Rising Star Award provides recognition to an individual member with fewer than 5 years of experience in KASFAA who shows promise for future contributions to the association or the financial aid profession.
profession. This individual has demonstrated quality performance through their passion for their work while exemplifying the professionalism and dedication to the mission of KASFAA.

Special Committees
The KASFAA bylaws allows for the creation of special committees for the purpose of promoting the purposes of the association or to carry out a specific function of the association. When proposing the creation of a special committee, the following items are to be defined, written and maintained as the committee charter, and presented to the board for approval:

- Purpose of the Special Committee
- Committee composition
- Expectation of Service (including any required travel)
- Beginning and ending dates
- Budget allotted for work
- Required reporting periods
- Measurable outcomes

If approved, special committee charters will be appended to the Policy and Procedure Manual shortly following their approval.

OFFICER RESPONSIBILITIES

General
By virtue of holding office, all officers are expected to conform to the following items:

- Attend all scheduled Board of Directors Meetings
- Attend all Association Business Meetings
- Submit written reports for all meetings
- Copy committee co-chairs on correspondence to full board or copy applicable committee co-chair when communicating to individual committees.
- Submit properly completed Reimbursement Forms
- Other duties as assigned by the President

President
In addition to those duties outlined in the by-laws and general officer duties in this document, the President shall:

- Be a member of the Board of Directors of the Rocky Mountain Association of Student Financial Aid Administrators (RMASFAA) and attend all RMASFAA board meetings.
- Attend the RMASFAA annual conference
- Attend the National Association of Student Financial Aid Administrators (NASFAA) annual meeting.
- Administer the annual KASFAA Summer Institute Scholarship application process according to policies located in the association funds section of this manual.
- Present to the Board proposals for future conference locations according to schedule located in policies regarding association funds and conference contracts.
- Update the Registered Agent information with the State of Kansas (Secretary of State Office)

President-Elect
In addition to those duties outlined in the by-laws and general officer duties in this document, the President-Elect shall:
• Solicit and assign volunteers to all KASFAA committees including committee co-chairs, with final appointments approved by the President.
• Chair the Conference Planning Committee with responsibility of planning and coordination of KASFAA Conferences during his/her term of office (Refer to the conference planning committee information and handbook.)
• Assign co-chairs to all committees in coordination with President and committee chairs.
• Attend the NASFAA Leadership conference

**Past President**
In addition to those duties outlined in the by-laws and general officer duties in this document, the Past-President shall:

- Chair the Association Governance Committee and call AG Meetings as needed (Refer to committee information and handbook for Association Governance.)

**Vice-President**
In addition to those duties outlined in the by-laws and general officer duties in this document, the Vice President shall:

- Co-chair the conference planning committee (Refer to Conference Planning information and handbook.)

**Secretary**
In addition to those duties outlined in the by-laws and general officer duties in this document, the Secretary shall:

- Record the minutes of each of the Board Meetings (including the Consent Agenda and any Action Items)
- Record the minutes of each of the Business Meetings
- Upload the minutes of all meetings to the KASFAA website. Minutes from one meeting do not require approval at the following meeting but the Secretary will ask for any corrections from those present and make changes as needed.
- Send official KASFAA correspondence to third parties at the request of Board.
- Establish quorum at both board meetings and business meetings, as outlined in the by-laws. For board meetings, quorum is established if a majority of the seven officers of the Association are present. For business meetings, quorum for transaction of business is established if 1/3 of the members attending the meeting in conjunction with the conference are present.

**Treasurer**
In addition to those duties outlined in the by-laws and general officer duties in this document, the Treasurer shall:

- Be a member of the Conference Planning Committee
- Submit non-profit report to Secretary of State
- Have prepared and submit non-profit Corporate Tax Return
- Pay the Association liability insurance annually
- Distribute written income/expense summaries at each Board meeting
- Refer to Funds Management section for further responsibilities
- Update the Expense Reimbursement form as needed to match the IRS standard mileage rate for business
**Treasurer-Elect**

The Treasurer-Elect is in training to become an officer of the Association. Unlike the President-Elect the Treasurer-Elect shall not be a member of the Board of Directors nor Executive Council.

In addition to those duties outlined in the by-laws and general officer duties in this document, the Treasurer-Elect shall:

- Confer with the Treasurer regarding responsibilities and goals, accepting and fulfilling assignments as needed.
- Receive ongoing training from Treasurer in order to provide as much continuity as possible.

**Associate Member Representative**

In addition to those duties outlined in the by-laws and general officer duties in this document, the Associate Member Representative shall:

- Communicate Board plans and activities to the Associate Members
- Serve as a contact person for the Associate Membership requesting information concerning KASFAA activities
- Keep the KASFAA President informed of Associate Membership actions or decisions that may impact the state
- Serve as Chair of the Corporate Support sub-committee of the Conference Planning Committee.
- Send out attendee list to Associate Members two weeks prior to Spring Conference. Work with Corporate Development Chair to ensure this gets done.
- Serve as Moderator of the Vendor breakout sessions at the KASFAA conferences
- Serve in a position to evaluate the informal review of the Treasurer’s books
- Support and promote good will between the Association and the Associate Members

**STANDING COMMITTEES**

**General**

- All committees, except for the Association Governance Committee, will consist of a chair, co-chair, and volunteers from the association. The co-chair is selected by the president-elect in consultation with the committee chair. The co-chair is expected to become chair of the committee for the subsequent year and, in the event that the committee chair is unable to fulfill their duties for the entire year, the co-chair will step up to serve as chair for the remainder of the term.
- An individual classified as a retiree membership type may choose to participate on a KASFAA committee under the following guidelines: retirees can serve as a committee member only and cannot chair/co-chair a committee. Each committee may have no more than one retiree classified member at any given time.
- Committee chairs are responsible for copying committee co-chair on all communications for the purpose of information and training.
- All committee chairs have an opportunity to suggest budgetary items for consideration to the BOD at the budget planning meeting held in late spring or early summer.
- All committees have the responsibility for maintaining a record of all activities undertaken, including a timeline by which said activities must be implemented and/or completed to facilitate accomplishment of committee objectives.
- All committees have the responsibility of submitting a written report at each Board of Directors’ meeting, which summarizes the committee activities to that point in time. The report is also presented at the business meeting to the general membership. The final report will include an evaluation of the committee for the year, and recommendations for committee use.
Archive Committee

Purpose
The Archive Committee is responsible for managing the collection and storage of historical and financial documents. See Addendum 2 for specific details. (Archive Periodic Items, Archive Permanent Items, and Archive Box Contents). The assignment of duties and responsibilities within this standing committee will be at the discretion of the chair and co-chair.

Responsibilities
The primary responsibilities of this committee include:

- Review and follow the archive guidelines in the appendices of the KASFAA Policies and Procedures.
- Make recommendations for updates to guidelines when necessary.
- Maintain inventory of all archived items.
- Manage storage site of all archived items.
- Destroy archived items according to KASFAA Policies and Procedure guidelines.

Composition
The Archive committee consists of a chair, a co-chair, and a recommended minimum of 3 additional members. Committee members may be selected from the associate sector or institutional membership. Meetings are typically accomplished via email and conference call.

Service Expectation
Committee leadership shall be for two years in duration – one year serving as co-chair of the committee and the second year as chair. All other members serve one year. The chair is expected to attend all meetings of the KASFAA Board of Directors as well annual Spring Conference business meetings.

Association Governance Committee

Purpose
This committee is responsible for conducting the nomination and election of officers and reviewing and updating the Association By-laws and Policy and Procedures.

Responsibilities
The primary responsibilities of this committee include:

- Propose any changes to either document as necessary to keep both documents current with the needs of the Association.
- Present proposals for By-Law changes as directed by Board of Directors.
- Certify that any by-law changes are in accordance with state and/or federal regulations governing that Association’s corporate status.
- Conduct the nomination and election process for officers of the Association.
  - Solicit nominations for election of officers from membership.
  - A ballot for election of officers ideally includes a full slate of candidates for each vacant office.
  - Collect and publish information about each nominee before elections.
  - Coordinate and implement election (refer to Election section.) Typically, votes should be collected via an online ballot on the KASFAA website. If paper ballots are utilized, maintain the ballots/election results for a period of one year following the election; then request Board of Directors’ approval to destroy the ballots/election results.

Composition
Membership of this committee shall consist of the president, president-elect, and the three immediate past
presidents. The past president shall serve as committee chair. In the event that one of the three immediate past presidents leaves the profession or the state, the most immediate past president will be asked to step back on to the committee until the time when the appropriate number of members can again be achieved based upon succession. Meetings are typically accomplished via email and conference call.

Service Expectation
Committee leadership shall be for one year in duration. The chair is expected to attend all meetings of the KASFAA Board of Directors as well annual Spring Conference business meetings. Service on this committee is expected while the member remains in the profession and in the state.

**Association News & Publicity Committee**

**Purpose**
The Association News & Publicity committee is responsible for the distribution of the news and activities of the association. The committee will publish articles written by committee members as well as those received by other association members. Additional responsibilities include the coordination of activities, projects or workshops that disseminate information pertinent to public interest regarding federal and state financial aid programs. The Chair will act as Editor and Co-Chair will act as Co-Editor of all items published through multiple channels.

All articles received will be reviewed and edited to ensure they meet the required guidelines for article submission. Any articles not meeting guidelines will be edited. If an article does not meet guidelines and cannot be edited to meet guidelines, the submitter will be notified with an explanation of guidelines. Articles and submissions will be published as they are received.

**Responsibilities**
The assignment of duties and responsibilities within this standing committee will be at the discretion of the Chair. The primary responsibilities of this committee include:

- Post a minimum of four articles on the KASFAA blog. Articles are to specifically include at least two member profiles.
- Regularly survey the membership for membership updates of both a personal and professional nature.
- Annually review the Electronics & Social Media guidelines in the policies and procedures recommending changes, if necessary, for board approval.
- Lead association effort to publicize and celebrate Financial Aid Awareness month (February).
- Lead association efforts to publicize and celebrate Financial Aid Professionals Day in October.

**Composition**
The Association News and Publicity committee consists of a Chair, a co-chair and a minimum of 5 committee members. When possible, every effort should be made to have a representative on this committee of each sector of the membership (associate member, private 4-Year, public 4-year, proprietary, vocational, etc)

**Service Expectation**
Committee leadership shall be two years in duration – one year serving as co-chair of the committee and the second year as chair. All other members serve one year. The Chair of the committee is expected to attend all KASFAA Board meetings as well as the business meetings held at the spring conference. Members are expected to attend meetings called at the discretion of the committee chair to coordinate work. These meetings are typically accomplished via conference call.

**Conference Planning Committee**

**Purpose**
The Conference Planning Committee is responsible for the planning and execution of Association conferences.
and annual awards ceremony at the Spring Conference. The President-Elect shall chair this committee, with the Vice President serving as co-chair. The assignment of duties and responsibilities within this standing committee will be at the discretion of the President-Elect and Vice President. Recommended subcommittee creation is outlined in the Conference Planning Handbook.

Responsibilities
The primary responsibilities of this committee include:

- Review conference planning, financial and corporate sponsorship policies as well as the Conference Planning Handbook.
- Review and adhere to established Spring Conference contracts.
- Construct a budget within the resources approved by the Board.
- Coordinate with all other KASFAA Committees as needed.
- Maintain, update, and execute conference planning agenda timeline
- Develop Spring Conference agenda and program. Program should contain a track for training new aid administrators (neophytes) and utilize, when possible, available credential training.
- Obtain nominations for Deborah Byers Outstanding Service, Bruce Lopez Meritorious Achievement, Hall of Fame, Rising Star and Special Recognition awards and present those nominations to the Board.
- Organize and coordinate annual awards ceremony and purchase all awards including service recognition awards.
- Coordinate Spring Conference publicity and social media campaigns
- Develop, distribute and collect conference registration materials and fees
- Conduct on-site conference registration
- Assist with transition of new committee leadership at the end of the year.

Composition
The conference program committee consists of a chair (traditionally the President-Elect), a Co-Chair (traditionally the Vice President) and a recommended minimum of 10 additional members. Traditionally the committee includes at least one representative from the following other KASFAA committees: Corporate Development, Electronic Resources, Fiscal Officers and Membership. It is strongly recommended that two members of the committee should reside or work near or in the town where the Spring Conference is located.

Service Expectation
Except for the Committee Chair, all members of this committee serve one year. Members of this committee are expected to attend any planning meetings as directed by the chair and co-chair of the committee, traditionally one face-to-face planning meeting is held during the summer months. The remainder of committee work is done via conference call and email. Consistent with the duties of their respective offices, the Chair and Co-Chair of this committee are expected to attend all KASFAA Board meetings. The Chair is expected to attend the annual budget planning meeting of the KASFAA Board.

Corporate Support Committee

Purpose
The Corporate Development Committee is responsible for soliciting sponsor support for all activities of the Association, including exhibits at the conferences. In addition, the committee will support Association initiatives, specifically working with the Conference Planning Committee on fundraising activities for the Spring Conference. The assignment of duties and responsibilities within this standing committee will be at the discretion of the chair and co-chair.

Responsibilities
The primary responsibilities of this committee include:

- Support and promote good will between the Association and Associate Members.
• Solicit financial support for the KASFAA association in the form of corporate sponsorships and spring conference vendors.
• Work with Treasurer to confirm payments for support.
• Assist KASFAA conference planning committee in planning activities for fundraising events according to KASFAA Association Fund policies.
• Solicit feedback from membership as necessary regarding conference fundraising funds distribution, based on the needs of the membership and board direction.
• Provide a list of all sponsors and exhibitors to the Conference Planning Program Committee for publication in the conference program.
• Coordinate Corporate Support activities, such as slide show, vendor recognition, vendor engagement, etc.

Composition
The Corporate Development committee consists of a chair, a co-chair, and a recommended minimum of 5 additional members taking care to contain at least two associate members. Committee members may be selected from the associate sector or institutional membership. Meetings are typically accomplished via email and conference call.

Service Expectation
Committee leadership shall be for two years in duration – one year serving as co-chair of the committee and the second year as chair. All other members serve one year. The chair is expected to attend all meetings of the KASFAA Board of Directors as well as the annual Spring Conference business meetings.

Electronic Resource Committee

Purpose
The Electronic Resource Committee is responsible for managing the electronic communications for the Association and researching new electronic initiatives. The assignment of duties and responsibilities within this standing committee will be at the discretion of the chair and co-chair.

Responsibilities
The primary responsibilities of this committee include:

• Maintain a flow of information to the KASFAA membership at large, pertaining to the development and use of new and existing technological resources
• Monitors all website pages and links to ensure the information is current, working, relevant and appropriate.
• Assist committees with setting up event pages and registration on the KASFAA website
• Acts as liaison between KASFAA website provider and Board of Directors.
Composition
The Electronic Resources committee consists of a chair, a co-chair, and a recommended minimum of five (5) additional members.

Service Expectation
Committee leadership shall be for two years in duration – one year serving as co-chair of the committee and the second year as chair. All other members serve one year. The chair is expected to attend all meetings of the KASFAA Board of Directors as well as the annual Spring Conference business meetings. Meetings are typically accomplished via email and conference call.

Finance Committee
Purpose
The Finance Committee is responsible for assisting the Treasurer. The committee chair is also responsible for securing the signed conflict of interest disclosure from each member of the Executive Board of Directors, which includes Committee Chairs. The assignment of duties and responsibilities within this standing committee will be at the discretion of the chair and co-chair.

Responsibilities
The primary responsibilities of this committee include:

- Review the financial policies in the P&P manual as well as the Treasurer’s Handbook
- Hold an organizational meeting to plan its strategy for fulfilling the purposes of the committee.
- Develop and manage a budget which stays within the limits approved by the Board, to support the activities of the committee.
- Review bank statements and bank account reconciliation monthly.
- Assist the KASFAA Treasurer with policy issues pertaining to accounting procedures, budget and financial review issues.
- Make recommendations to the Board regarding Association fiscal matters.
- Schedule, review and present to the Board the internal financial review, where appropriate.

Composition
The Finance committee consists of the Finance Chair (outgoing Treasurer) Treasurer (Co-Chair), Treasurer-Elect, and the Associate Member Representative. One other member can be added if someone is interested in running for Treasurer. Meetings are typically accomplished via email and conference call.

Service Expectation
Committee leadership shall be for two years in duration – one year serving as co-chair of the committee and the second year as chair. The chair is expected to attend all meetings of the KASFAA Board of Directors as well as the annual Spring Conference business meetings.

Fiscal Officers Committee
Purpose
The Fiscal Officers Committee is responsible for the flow of information to the membership at large regarding the fiscal responsibilities of the financial aid process. A member of this committee shall serve on the Conference Planning Committee. The assignment of duties and responsibilities within this standing committee will be at the discretion of the chair and co-chair.
Responsibilities
The primary responsibilities of this committee include:

- Maintain a flow of information to the membership at large in dealing with the fiscal responsibilities of the financial aid process.
- Share Perkins updates with the Association, as appropriate.
- Provide information and training to fiscal officers on all financial aid related topics as legislation and regulations change.
- Have representation on the Conference Planning Committee.

Composition
The Fiscal Officers committee consists of a chair, a co-chair, and a recommended minimum of 2 additional members. Committee members may be selected from the associate sector or institutional membership. Meetings are typically accomplished via email and conference call.

Service Expectation
Committee leadership shall be for two years in duration – one year serving as co-chair of the committee and the second year as chair. All other members serve one year. The chair is expected to attend all meetings of the KASFAA Board of Directors as well as the annual Spring Conference business meetings. The conference planning representative is also expected to attend and participate in all conference planning meetings as well as the annual spring conference.

Membership Committee
Purpose
The Membership Committee is responsible for soliciting institutional, associate, and ex-officio membership in the Association. The committee is responsible for providing initial KASFAA Association information to new members. Additional duties include the maintenance of the Association’s membership database through the active software client (currently MemberLeap), coordination of the association’s mentor program and coordination of the first-time attendees welcome reception at conferences.

Responsibilities
The assignment of duties and responsibilities within this standing committee will be at the discretion of the Chair and the Co-Chair. The primary responsibilities of this committee include:

- Maintain the membership database ensuring that it includes years of service to KASFAA.
- Maintain record of those designated in the retiree membership type
- Conduct annual membership renewal effort including following up with current members who fail to renew in a timely manner.
- Send new members an information packet informing them of the benefits of their membership and a basic orientation to the organization.
- Assist committees needing membership lists.
- Assign mentors as requested by KASFAA members.
- Regularly review membership application and supporting materials and present changes, if needed, to board for approval.
- Regularly review new member information packet and present changes, if needed, to board for approval.
- Distribute KASFAA pins to all new members in attendance at the spring conference.
- Assist with spring conference registration as appropriate.
- Coordinate a welcome event for all new members at the annual spring conference.
Composition
The Membership committee consists of a chair, a co-chair, and a minimum of five additional members representing each sector of association membership (associate member, community college, private 4-year, public 4-year, vocational, proprietary, etc.)

Service Expectation
Committee leadership shall be for two years in duration – one year serving as co-chair of the committee and the second year as chair. All other members serve one year. The committee chair is expected to attend all meetings of the KASFAA Board of Directors as well as the annual spring conference business meetings. Some committee representation is necessary at the annual spring conference to implement the new member activity. The remainder of the committee work is done via conference call.

Outreach Training Committee
Purpose
The Outreach Training Committee is responsible for providing training and outreach to high school counselors, and other partners in student financial aid to support efforts for annual completion of the FAFSA. These efforts include train the trainer events and updating a constituent resource page(s) on the KASFAA website. The assignment of duties and responsibilities within this standing committee will be at the discretion of the Chair and the Co-Chair.

Responsibilities
The primary responsibilities of this committee include:

- Provide training opportunities focused on FAFSA completion for high school guidance counselors and other entities sharing a common interest in FAFSA completion ensuring that KASFAA-sponsored events are not in conjunction with, or held on the same day or in the same venue as a college recruiting event.
- Regularly review and update online resources focused on high school outreach and FAFSA completion for relevancy and accuracy presenting changes, if needed to the board for approval.
- Market outreach efforts using social media, promotional materials shared with high school guidance counselors and other entities sharing a common interest in FAFSA completion.
- Review training, financial and corporate sponsorship policies as well as the training committee handbook.
- Review and adhere to all training venue contracts.
- Construct a budget with the resources approved by the Board.
- Develop, distribute, and collect training registration materials and fees.
- Conduct on-site registration at training events (if applicable).
- Maintain, update, and execute the training committee timeline.
- Assist with transition of new committee leadership at the end of the year.

Composition
The training committee consists of a chair, a co-chair, and a recommended 10 additional members representing each type of college in Kansas (private, public, community college and proprietary and vocational). It is strongly recommended that at least one member of the committee should also reside or work near or in the towns where any training event other than the conference will be held.

Service Expectation
Committee leadership shall be for two years in duration – one year serving as co-chair of the committee and the second year as chair. All other members serve one year. Members are expected to attend meetings called at the discretion of the committee chair to coordinate work. Traditionally there is one face-to-face planning
meeting, typically held during the summer months. Remaining meetings are typically accomplished via conference call. The Chair of the committee is expected to attend KASFAA board meetings as well as the business meetings held at the spring conference.

**Professional Development Committee**

**Purpose**
The Professional Development Committee is responsible for providing training to KASFAA members to support professional growth in areas that pertain to the administration of federal, state and institutional financial aid. The training will be provided in strategic locations that will be convenient and cost effective for the attendees. The assignment of duties and responsibilities within this standing committee will be at the discretion of the Chair and Co-Chair.

**Responsibilities**
The primary responsibilities of this committee include:

- Provide training opportunities focused on the needs of the financial aid community.
- Annually determine training topics for the upcoming year
- Work in conjunction with conference planning to ensure that overall training needs of members are met between the two committees.
- Survey members to assess the needs and wants for training and determine the training topics that are in demand for each year.
- Secure facilities to conduct the trainings that will meet the needs of the training session along with being easily accessible and convenient for the attendees.
- Review and adhere to all training venue contracts.
- For training sessions that are focused on NASFAA credentialing, secure qualified instructors who have received a NASFAA credential in the chosen topic.
- Use previous year’s expenses and revenues to help determine registration costs and construct a budget with the resources approved by the Board in conjunction with the annual budget call.
- Develop promotional materials for marketing the training events through the KASFAA website, social media and other identified methods of advertising.
- Update the website registration form along with developing, distributing, and collecting training registration materials and fees.
- Conduct on-site registration at training events.
- Evaluate training process and procedures by surveying attendees each year to ensure the training is meeting the needs of the financial aid community.
- Review evaluations and training policies and procedures as well as the training committee handbook.
- Maintain, update and execute the training committee timeline.
- Assist with transition of new committee leadership at the end of the year.

**Composition**
The Professional Development Committee consist of a chair, co-chair and a minimum of six additional members representing each type of college in Kansas (private, public, community college and proprietary and vocational).

**Service Expectation**
Committee leadership shall be for two years in duration – one year as co-chair of the committee and the second year as the chair. All other members serve one year. Members are expected to attend meetings called at the discretion of the committee chair to coordinate work. Meetings are typically conducted via conference call. The Chair of the committee is expected to attend KASFAA board meetings as well as the business meetings held at the spring conference.
ADDENDUM 1

Conflict-of-Interest Policy for the KASFAA

Scope
The following statement of policy applies to each member of the Board of Directors of KASFAA. Board of Directors members include Officer and Committee Chairs and will be referred to hereafter as the Board. In addition, it is intended to serve as guidance for all KASFAA members.

Fiduciary Responsibilities
Board members, officers, and members of KASFAA serve the greater good of the organization and have a clear obligation to fulfill their responsibilities in a manner consistent with this fact. All decisions of the Board are to be made solely based on a desire to advance the best interests of the organization. The integrity of KASFAA must always be protected.

Effective boards will include individuals who have relationships and affiliations that may raise questions about perceived conflicts of interest. Although many such potential conflicts are and will be deemed inconsequential, every Board member has the responsibility to ensure the entire Board is made aware of situations that involve personal, familial, or business relationships that could be troublesome. Thus, the Board requires each officer annually (a) to be familiar with the terms of this policy; (b) to disclose to the KASFAA President any possible personal, familial, or business relationships that reasonably might give rise to a conflict involving KASFAA; and (c) to acknowledge by his or her signature that they are in accordance with the letter and spirit of this policy.

Disclosure
All Board members are requested to list on this form only those substantive relationships (a) they or members of their family maintain with organizations that do business with KASFAA, or (b) that potentially could be construed to affect their independent, unbiased judgment in light of their decision-making authority and responsibility.

If a member of the Board is uncertain whether to list a particular relationship, the President should be consulted. They may elect to seek the judgment of the other KASFAA officers before informing and consulting with the entire Board within an executive session (either in-person or via electronic means) If the Board determines that no potential conflict exists, an Exception will be granted. Information shared or gathered because of such consultations (including information provided on this form) shall be confidential except when the KASFAA’s best interests would be served by disclosure. Such disclosure will be made only after informing those concerned.

The following definitions are provided to help the Board and officers decide whether a relationship should be listed on the disclosure:

- **Business Relationship**: One in which a Board member or a member of their family as defined below serves as an officer, director, employee, partner, Trustee, or controlling stockholder of an organization that does substantial business with KASFAA.

- **Family Member**: A spouse, parent, sibling, child, or any other relative if the latter resides in the same household as the Board member.

- **Substantial Benefit**: When a Board member or a member of their family (a) is the actual or beneficial owner of more than 5 percent of the voting stock or controlling interest of an organization that does business with KASFAA or (b) benefits directly, indirectly, or potentially from cash or property receipts totaling $10,000 or more annually.
Restraint on Participation

Board members who have declared a potential conflict of interest, or who have been found to have a potential conflict of interest, shall refrain from participating in consideration of proposed transactions unless the Board requests information or interpretation for special reasons. Should a potential conflict of interest matter require a Board vote to resolve, those concerned shall not be present at the time of the vote.
## ADDENDUM 2

### Retention Schedule for Archived Items

<table>
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<tr>
<th>Item</th>
<th>Notes</th>
<th>Years to Retain</th>
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<td>Annual Budgets</td>
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<td>Bank Statements &amp; Reconciliation</td>
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<td>Check Register/Disbursement Reports</td>
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<td>Conflict of Interest Statements</td>
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<td>Contracts</td>
<td>Fulfilled or Canceled</td>
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<td>Deposit Records</td>
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<td>End-of-Year Treasurer Reports</td>
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<td>External Financial Reviews</td>
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<td>Internal Financial Review</td>
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<td>Investment Statements</td>
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<tr>
<td>Not-for-Profit Corporate Annual Reports</td>
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<td>Periodic Treasurer Reports</td>
<td>BOD/Business Mtg</td>
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<td>W-9s</td>
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## ADDENDUM 3
### Archive Purge Schedule

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<td>W-9s</td>
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## ADDENDUM 4

### Items Permanently Retained in Archives

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<th>Item</th>
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<td>BOD Meeting Minutes</td>
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<td>Business Meeting Minutes</td>
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<td>By-Laws</td>
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<td>Strategic Long Range Plans</td>
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### UPDATED:

- February 1997
- April 1998
- April 1999
- April 2000
- April 2002
- April 2004
- April 2009
- March 2011
- June 2011
- April 2013
- April 2014
- March 2015
- April 2015
- May 2016
- October 2016
- February 2017
- April 2017
- September 2017
- April 2018
- April 2019
- December 2019
- June 2020
- September 2020